

September 21, 2022

Three Galleria Tower 13155 Noel Road, Suite 100 Dallas, TX 75240

> Main 972.934.0022 Fax 972.960.0613

www.ryan.com

Payment Requests Shared Email Armstrong Flooring Inc. PO Box 10068 1770 Hempstead Road Lancaster, Pennsylvania 17605

Invoice No. 491731 Engagement No. 251875200.005 Payment Terms: Net 45 Federal ID No. 75-2411641

For Services Rendered:

Progress billing for professional services rendered through May 31 2022, in connection with the multistate tax compliance services for Armstrong Flooring Inc.

Fixed Fee: \$ 3,540.21

3,540.21 Total Invoice Due:

Ryan's preferred method of payment is EFT.

Please remit payment to: Bank of America

Late fees applied on past due balances

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November 21, 2022

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Robert Miller
Director of Finance Transformation
Armstrong Flooring Inc.
PO Box 10068 1770 Hempstead Road
Lancaster, Pennsylvania 17605

Invoice No. 502501 Engagement No. 251875200.010 Payment Terms: Net 45 Federal ID No. 75-2411641

For Services Rendered:

Billing for the PinPoint extension- Amendment 2 signed October 31, 2022

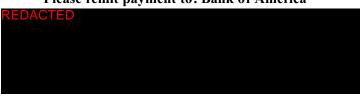
PinPoint- \$5,000

PinPoint Software: \$ 5,000.00

Total Invoice Due: \$ 5,000.00

Ryan's preferred method of payment is EFT.

Please remit payment to: Bank of America



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Lancaster, Pennsylvania 17605

Invoice No. 502539 Engagement No. 251870500.002 Payment Terms: Net 45 Federal ID No. 75-2411641

For Services Rendered:

Progress billing for professional services rendered through June 15, 2022, in connection with the California Sales and Use Tax Review of Armstrong Flooring Inc. for the period October 1, 2017, through June 30, 2020 and offsetting audit liabilities, as per letter agreement dated June 2, 2022. Savings received are contained in audit schedules 12A and 12B in the enclosed Audit Summary dated 10/18/2022.

Total Savings Amount:	\$ 74,560.02
Professional Fees at 25%:	\$ 18,640.01
Total Invoice Due (see attached):	\$ 18,640.01

Ryan's preferred method of payment is EFT.

Please remit payment to: Bank of America



Late fees applied on past due balances

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